

## Delivering, Growing, Innovating

**Investor and Analyst Presentation** 

Mortgage Advice Bureau (Holdings) Plc Interim results – six months ended 30 June 2021



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# Highlights



## **Financial Highlights**

Revenue	Gross Profit	Adj. PBT <sup>1</sup>
£92.4m   +46%	£24.6m   +43%	£11.6m   +47%
( <b>+52%</b> vs H1 2019)	( <b>+74%</b> vs H1 2019)	( <b>+56%</b> vs H1 2019)
Adj. EPS <sup>1</sup>	Interim Dividend	Cash Conversion <sup>2</sup>
17.9p   +36%	13.4p   <mark>n/a</mark>	<b>120%   +23pp</b> <sup>3</sup>
( <b>+46%</b> vs H1 2019)	( <b>+21%</b> vs H1 2019)	( <b>+21pp</b> vs H1 2019)

1. In H1 2021 and H1 2020 adjusted for £0.2m amortisation of acquired intangibles. In H1 2021, adjusted for £0.6m of additional non-cash operating expenses relating to the put and call option agreement to acquire the remaining 20% of First Mortgage (H1 2020: £0.4m). In H1 2020 also adjusted for the loan write off and loan provision totalling £1.7m, and £0.5m of Government grant income (net £1.2m).

2. Adjusted cash conversion is cash generated from operating activities adjusted for movements in non-trading items, including loans to AR firms and associates totalling £(0.9)m in H1 2021 (H1 2020: £0.3m), £(0.2)m of Government grant income received in H1 2020, and increases in restricted cash balances of £1.2m in H1 2021 (H1 2020: £0.3m), as a percentage of adjusted operating profit.

## **Operational Highlights**

Mortgage Completions<sup>1</sup>

£11.0bn | +48%

(+59% vs H1 2019)

Adviser Numbers<sup>3</sup>

1,694 +15%

(+31% vs H1 2019)

Market Share<sup>2</sup>

6.0% | +2%

(+19% vs H1 2019)

Revenue Per Mainstream Adviser<sup>4</sup>

£58.4k | +28%

(**+19%** vs H1 2019)

#### Strategic progress

#### Lead platform integration

- Moneysupermarket.com
- Boomin
- Nottingham Building Society (Beehive)
- Moneybox

#### M&A

- Acquisition of 49% of Evolve FS Ltd
- Acquisition by Meridian Holdings Group Ltd of 100% of Metro Finance brokers Ltd
- Acquisition by First Mortgage Direct Ltd of 25% in M & R FM Ltd
- Share of profit from associates: £0.7m (H1 2020: £0.1m)

ESG (See Appendix)

1. MAB's gross mortgage completions, including product transfers.

 Market share of gross new mortgage lending (excluding product transfers). H1 2021 number stated for the 7 months to 31 July 2021 due to the distortion effect around 30 June 2021 with the tapering of the stamp duty holiday thereafter.

3. At 30 June 2021, includes 52 advisers who are either directly authorised or later life advisers.

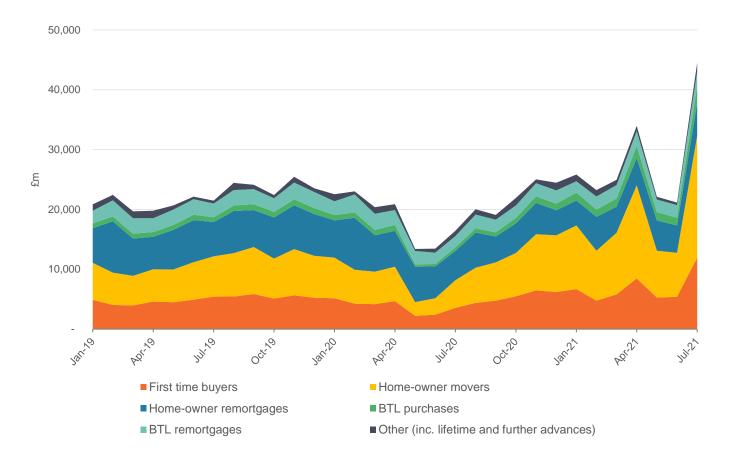
4. Based on average number of mainstream advisers for the period. Mainstream advisers exclude directly authorised advisers, later life advisers, and advisers from associates in the process of being onboarded.

## Market Backdrop



## **Mortgage Lending Market**

### Gross new mortgage lending values<sup>1</sup>



### Commentary

- Gross new mortgage lending of £169.9bn<sup>2</sup>, up 58% on H1 2020 (significantly impacted by the Covid-19 pandemic) and 34% on H1 2019
- Increase in purchase related activity driven by strong underlying demand and changing working and living patterns
- Record activity levels in June 2021 caused by the 30 June 2021 stamp duty deadline<sup>3</sup>

Purchase market	vs. H1 2020	vs. H1 2019
Home-mover	+163%	+104%
First time buyers	+95%	+52%
Buy-to-let	+140%	+106%

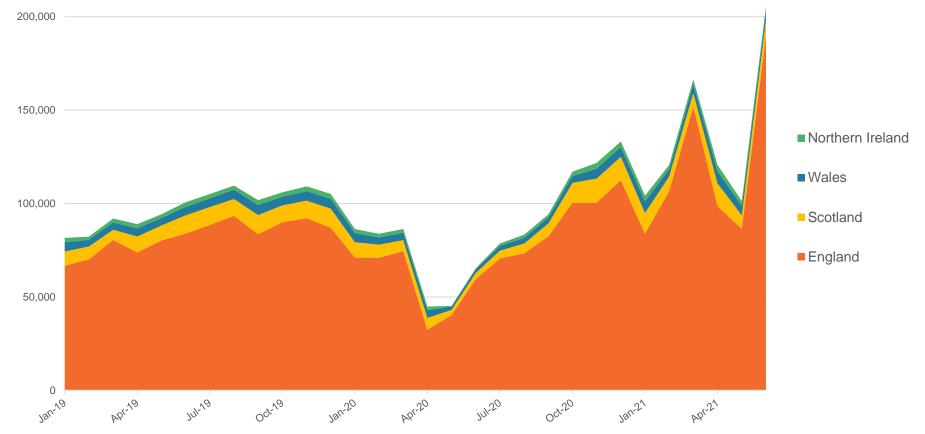
Re-financing activity driven by product transfers

Re-financing market	vs. H1 2020	vs. H1 2019
External re-mortgaging	-15%	-21%
Product Transfers	+8%	+13%

- 1. Source: UK Finance. Chart excludes product transfers.
- 2. Includes further advances and lifetime mortgages, excludes product transfers.
- 3. In England, Wales, and Northern Ireland.

## **Property Market**

UK property transactions by volume<sup>1</sup> increased by 103% vs. H1 2020 and 52% vs. H1 2019



1. Sources: UK Finance. Q2 2021 figures are provisional.

2. Source: Land Registry. House price inflation is the increase in house prices from December 2019 to December 2020. The increase in average house price is the year-on-year increase in average house prices for the year.

## **Financial Review**



## **Financial KPIs**

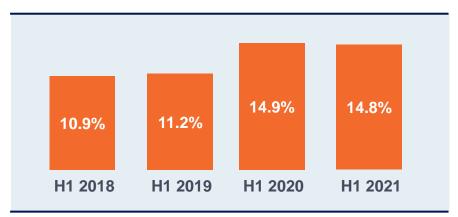
Number of advisers: 1,694



26.7% gross profit margin



14.8% overheads<sup>1</sup> as % of revenue



12.5% adj. PBT margin<sup>2</sup>

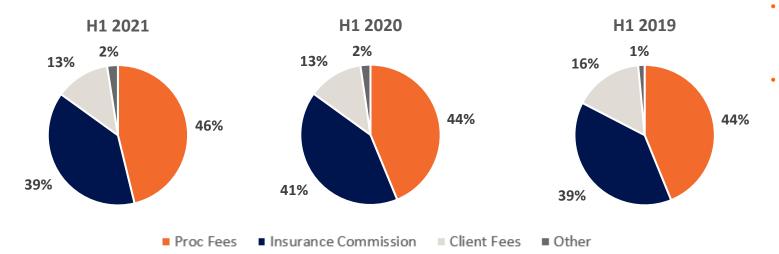


1. In H1 2021 and H1 2020 adjusted for £0.2m amortisation of acquired intangibles. In H1 2021, adjusted for £0.6m of additional non-cash operating expenses relating to the put and call option agreement to acquire the remaining 20% of First Mortgage (H1 2020: £0.4m). In H1 2019, £0.2m of one-off costs associated with the acquisition of First Mortgage were also adjusted.

<sup>2.</sup> Adjusted for items in note (1) above and the loan write-off and loan provision totalling £1.7m and £0.5m of Government grant income (net £1.2m) in H1 2020.

## **Revenue: income source**

Income source	H1 2021	H1 2020	H1 2019	vs H1 2020	vs H1 2019
Mortgage Procuration Fees	£42.7m	£27.6m	£26.7m	+55%	+60%
Protection and General Insurance Commission	£35.8m	£26.3m	£23.6m	+36%	+52%
Client Fees	£11.6m	£8.1m	£9.7m	+43%	+20%
Other Income	£2.3m	£1.5m	£0.9m	+56%	+155%
Total	£92.4m	£63.5m	£60.9m	+46%	+52%



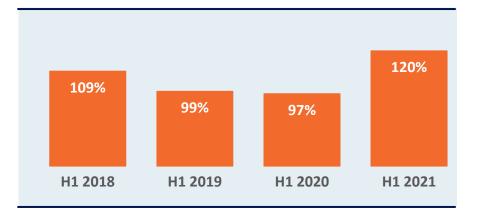
#### Commentary

- Strong growth across all income sources
- Group revenue increase since H1 2019 driven by:
  - 28% increase in average number of mainstream advisers to 1,584 (H1 2019: 1,242)
  - 19% increase in revenue per mainstream adviser<sup>1</sup> (28% increase compared to H1 2020)
- Comparatively higher increase in procuration fees reflects the run up to the stamp duty deadline
- Increase in Protection and General Insurance commission reflects normalised protection banking profile compared to unprecedented H1 2020
- Revenue from refinancing, including both external remortgages and product transfers, represented 24% of total revenue (H1 2020: 38%; H1 2019: 32%)

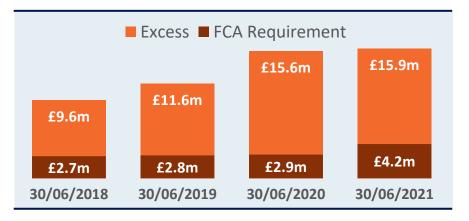
1. Mainstream advisers exclude directly authorised advisers, later life advisers, and advisers from associates in the process of being onboarded under MAB's AR arrangements.

## Strong cash conversion supports growing dividend

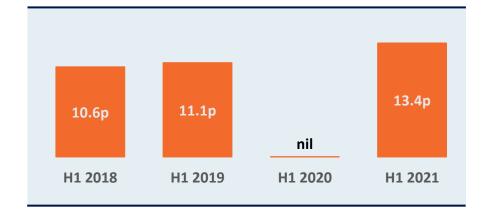
120% Cash Conversion<sup>1</sup>



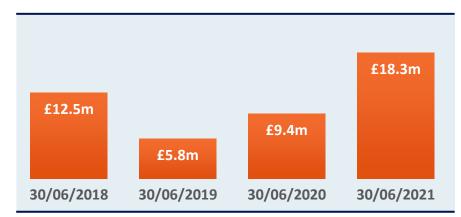
#### £15.9m Excess Capital



Commitment to dividends



#### **Unrestricted Cash Balance**



Adjusted cash conversion is cash generated from operating activities adjusted for movements in non-trading items, including loans to AR firms and associates totalling £(0.9)m in H1 2021 (H1 2020: £0.3m), £(0.2)m of Government grant income received in H1 2020, and increases in restricted cash balances of £1.2m in H1 2021 (H1 2020: £0.3m), as a percentage of adjusted operating profit.

## **Income Statement**

	H1 2021	H1 2020	% change
Average number of mainstream advisers <sup>2</sup>	1,584	1,396	13%
Average revenue per mainstream adviser (£)	£58.4k	£45.5k	28%
	£m	£m	
Revenue	92.4	63.5	46%
Commissions paid	(63.9)	(43.4)	47%
Other cost of sales	(3.9)	(2.9)	35%
Gross Profit	24.6	17.2	43%
Gross Profit margin	26.7%	27.2%	-2%
Government grant income	0.0	0.5	-100%
Administrative expenses	(14.4)	(10.0)	43%
Impairment losses	(0.0)	(1.7)	-99%
Share of profit of associates, net of tax and impairment	0.3	0.1	265%
Profit on sale of assets	0.3	0.0	n/a
Net finance income / (expense)	(0.0)	(0.0)	-6%
Reported PBT	10.8	6.1	77%
Reported PBT margin	11.7%	9.6%	22%
Add back: Adjusting items <sup>1</sup>	0.7	1.7	-59%
Adjusted PBT	11.6	7.9	47%
Adj. PBT margin	12.5%	12.4%	1%
Тах	(1.8)	(0.8)	140%
Adjusted PAT (attributable to shareholders)	9.8	7.1	38%
Reported PAT	9.0	5.4	68%
Adjusted EPS	17.9p	13.2p	36%
Basic EPS	16.5p	10.1p	63%

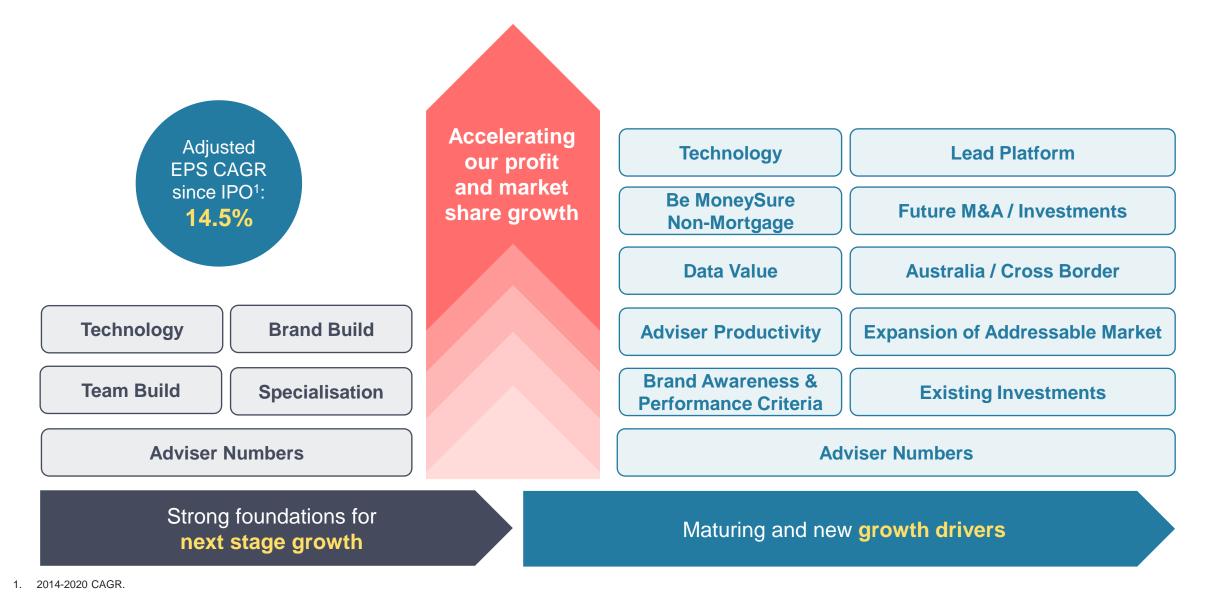
### Commentary

- Revenue up 46% to £92.4m, and 52% vs. H1 2019
- Gross profit margin of 26.7%. Slight reduction compared to H1 2020 due to the skew towards higher margin protection income in H1 2020
- Adjusted profit before tax as a percentage of net revenue<sup>3</sup> of 41% (H1 2020: 39%)
- Overheads increase vs. H1 2020 due to temporary salary cuts in Q2 2020, as well as increased IT costs and bonus accruals (in H1 2020 only adviser bonuses were accrued)
- H1 2021 overheads ratio of 14.8% (H1 2020: 14.9%)
- Adjusted Profit Before Tax<sup>1</sup> up 47% to £11.6m (H1 2020: £7.9m)
- Adjusted Profit Before Tax<sup>1</sup> Margin of 12.5% (H1 2020: 12.4%)
- Adjusted EPS<sup>1</sup> up 36% to 17.9p (H1 2020: 13.2p)
- Adjusted in H1 2021 for £0.2m (H1 2020: £0.2m) amortisation of acquired intangibles and £0.6m (2020: £0.4m) of additional non-cash operating expenses relating to the put and call option agreement to acquire the remaining 20% of First Mortgage. In H1 2020, PBT and EPS are also adjusted for impairment of loans to related parties £1.7m net of tax and £0.5m of Government grant income (net £1.2m).
- 2. Excludes directly authorised advisers, later life advisers, and advisers from associates in the process of being onboarded.
- 3. Net revenue is revenue less commissions paid.

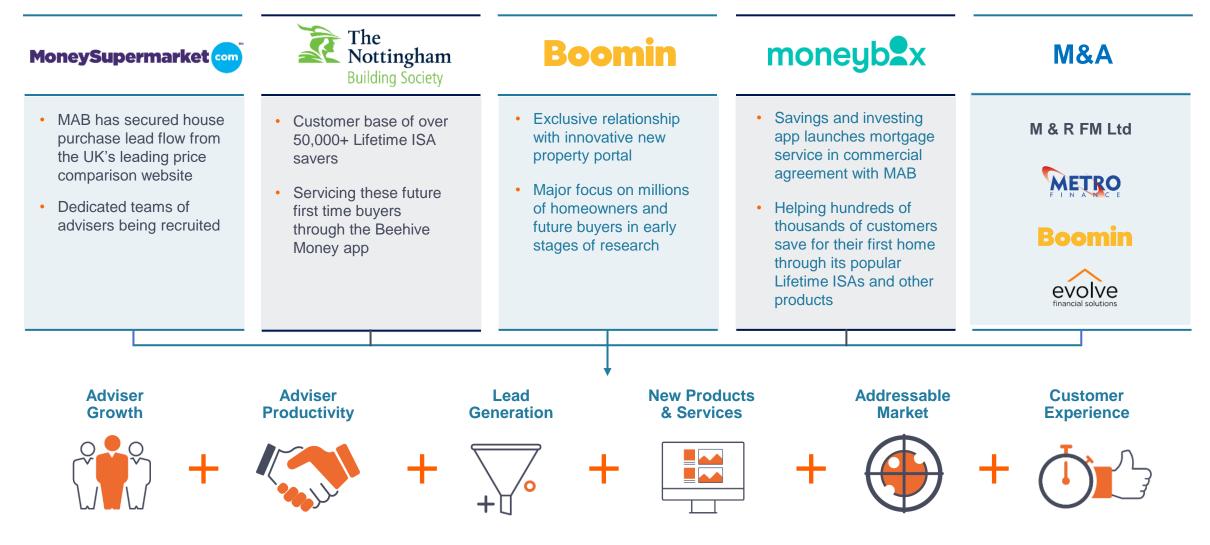




## **Set-up for Acceleration**



## **Strategic progress**



# Summary and Outlook



## **Summary & outlook**

- Strong performance during the period.
- Significant progress made through securing major new lead sources, one of the key pillars of MAB's growth strategy.
- Conversion of recruitment pipeline delayed in H1 due to the various continued restrictions – significant increase in adviser numbers in H2 expected.
- Strong fundamentals of house purchase demand.
- Maturing and new growth drivers will support future profits and market share growth.
- The Group is well positioned to meet the Board's revised expectations for 2022.

# Appendices



ESG

We strive to minimise our impact on the environment, to be an amazing place to work and provide an outstanding experience for our customers and ARs

#### **Sustainable**

- Green mortgages: MAB at the forefront of change, with ARs now able to actively source all Green Mortgages via the MIDAS platform
- First time reporting on Carbon emissions in 2020 Annual Report
- All MAB offices, including First Mortgage, now on green, 100% renewable electricity tariffs
- Significant reduction in use of paper through e.g. online Annual Report – an important step towards a paperless office
- Secured green sponsorship from one of top 5 lenders at the upcoming net zero carbon MAB Conference

#### Responsible

- Wide-reaching MABology culture initiative finalist in 3 categories at the Business Culture Awards 2021
- Over 20,000 CPD hours completed on The Hub, our training and competency online platform
- Committed to supporting all of our customers and achieving the right outcome – gold-rated Feefo member with score of 4.9 out of 5 from over c.15,000 reviews
- Committed to diversity and inclusivity
- Ongoing vulnerable customer initiative to further strengthen our support capabilities in this area
- Increasing employee ownership, notably through MAB's matched Share Incentive Plan
- Increasing focus on supporting local communities







## ESG – our culture

We want to become the leading financial partner through life's key moments.





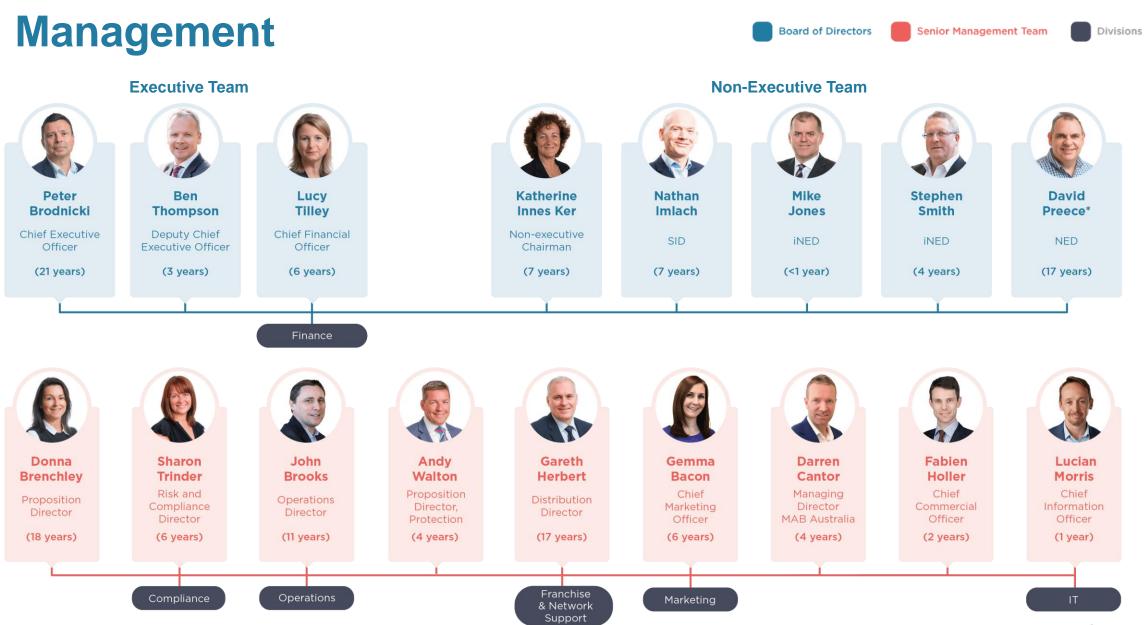
## **Award Winning**



## **Company Overview**

- Mortgage Advice Bureau ("MAB") is a leading UK mortgage intermediary network
- Directly authorised by FCA, MAB operates an Appointed Representative (AR) network which specialises in providing mortgage advice to customers as well as advice on protection and general insurance
- Over 1,750 advisers, almost all employed or engaged by ARs
- All compliance supervision undertaken by MAB employees
- Broad geographical spread across the UK
- Developed leading in-house proprietary trading platform
- Won over 150 awards



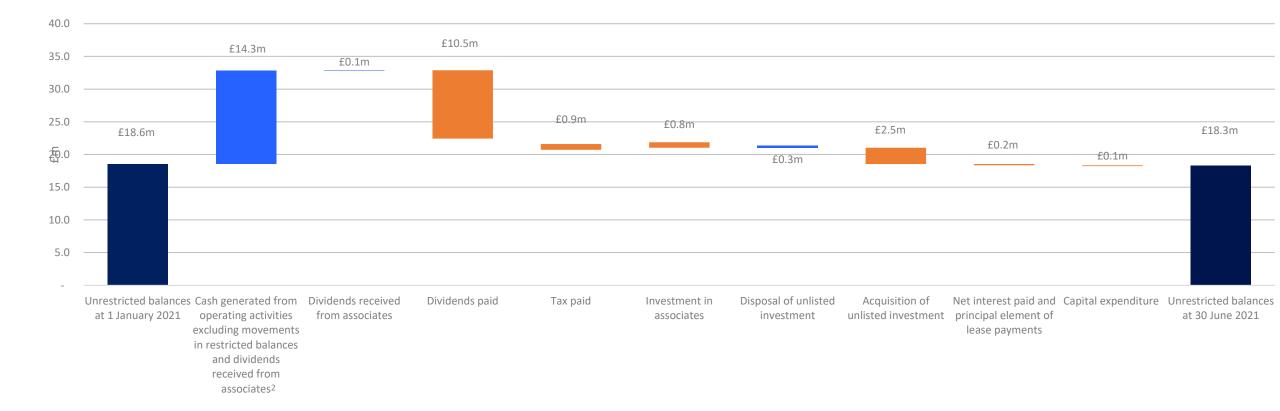


\* David Preece retired as Chief Operating Officer on 30 June 2019 and became a Non-executive Director.

## Growth Focus – our investments

Investment	Specialism	Shareholding <sup>1</sup>
firstmortgage.co.uk	New Build	80%->100%
firstmortgage North East	First Mortgage Acquisition	25% <del>→</del> 49%
Clear	Telephony / Network	49%
The MortgageBroker	Telephony	25% <del>&gt;</del> 49%
Mortgage Focus	Online Leads	49%
BUILDSTORE	Specialist New Build	25%
🚹 Vita	Protection	49%
<b>SortRefer</b>	Conveyancing	43%
Pinnacle Surveyors	Surveys	49%
MAB Australia	International	48%
MERIDIAN + METRO	New Build / Shared Ownership	40% <del>→</del> 49%
Frencial solutions	New Build	49% <b>→</b> 80%

## Cash Balance Waterfall Unrestricted net cash balances<sup>1</sup>



1. Unrestricted net cash balances are for operational purposes; they exclude restricted balances (AR retained commission in case of clawback).

2. Cash flow from generated from operating activities of £15.6m, less £0.1m dividends received from associates and movements in restricted balances of £1.2m.

## **Balance Sheet –** Strong financial position

£'000s	Jun-21	Dec-20	
	£'000	£'000	
Non-current assets Property, Plant and equipment	2,771	2,847	
Right of Use Assets	2,414	2,590	
Goodwill	15,155	15,155	
Other intangible assets	267	362	
Acquisition Intangibles	2,716	2,900	
Investments in associates and joint ventures	5,940	4,883	
Investments in non-listed equity shares	2,500	75	
Other receivables	1,349	806	
Deferred tax asset	1,739	822	
Total non-current assets	34,851	30,440	
Current assets	• .,•• .		
Trade and other receivables	11,332	5,603	
Cash and cash equivalents	33,949	32,981	
Total current assets	45,281	38,584	
Total assets	80,132	69,024	
Equity and liabilities	50	50	
Share capital	53	53	
Share premium	9,778	9,778	
Capital redemption reserve	20	20	
Share option reserve	3,074	1,807	
Retained earnings	22,578	23,882	
Equity attributable to owners of the parent company	35,503	35,540	
Non-controlling interest	1,907	1,908	
Total equity	37,410	37,448	
Liabilities			
Non-current liabilities	5 000	4 570	
Provisions	5,269	4,576	
Lease liabilities	2,192	2,352	
Deferred tax liability	726	643	
Total non-current liabilities	8,187	7,571	
Current liabilities			
Trade and other payables	33,648	23,662	
Lease Liability	341	343	
Corporation tax	546	-	
Total current liabilities	34,535	24,005	
Total liabilities	42,722	31,576	
Total equity and liabilities	80,132	69,024	