# Investor and Analyst Presentation Delivering On Our Strategy

Mortgage Advice Bureau (Holdings) plc Interim Results – Six months ended 30 June 2017



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For more detailed information, the entire text of the interim results announcement for the six months ended 30 June 2017, can be found on the Investor Relations section of the Company's website www.investor.mortgageadvicebureau.com

# Agenda



#### **Table of Contents**

- Presentation Team
- Key Highlights
- Industry Trends
- Key Financial Highlights
- Key Strategic Initiatives
- Digital Customer Acquisition and Management
- Marketing Strategy
- Outlook
- Appendices

## **Presentation Team**





Peter Brodnicki
Chief Executive Officer

- Co-founded the business in 2000
- >30 years' Mortgage and Financial Services experience
- British Mortgage Awards: Business Leader of the Year (3 consecutive years)



**Lucy Tilley**Finance Director

- Joined MAB Board in May 2015 as Finance Director
- Former corporate financier; extensive experience working with listed companies (particularly in Financial Services, inc. lead roles in IPOs of MAB, Secure Trust Bank and River and Mercantile)
- Chartered Accountant, qualified at KPMG in 1996

# Key Highlights



### H1 2017 Highlights

- Achieved +19% profits<sup>(1)</sup> growth
- Increased market share<sup>(2)</sup> to 4.4% (+10%)
- Gross mortgage completions up 9% from H1 2016 (3)
- Increased margins
- Interim dividend of 9.5p (+22%) representing c. 90% of H1 post tax profits

#### **Post Period End Highlights**

- Adviser numbers up 38 from period end to 1,046 at 22 September 2017
- New senior roles: Proposition Director, Mortgages and Proposition Director, Protection

# **Industry Trends**



#### H1 2017 vs H1 2016

#### **Whole Market**

- Property transactions in H1 2017 by volume were 6% lower mainly due to H1 2016 BTL spike
- UK gross mortgage lending in H1 2017 of £119bn¹: flat vs H1 2016 despite BTL spike
- Rate of house price inflation has fallen (c.4%<sup>2</sup>)
- MAB gross mortgage completions in H1 2017 of £5.2bn³:
   +9%
- MAB market share of 4.4%: +10%

## Segmental movements in gross mortgage lending by value

- Home-owner purchase: +5%; driven by first time buyers
- Home-owner remortgage: +12%; strong lender competition
- BTL purchase: -45%; stamp duty change affected H1 2016
- BTL remortgage: -10%; tax changes for landlords April 2017

#### **Market Forecasts**

#### **UK Gross Mortgage Lending**

**UK Finance** projections for gross mortgage lending have not been revised since December 2016; current run rates support broadly flat estimates:

**2017**: £248bn, **+1%** 

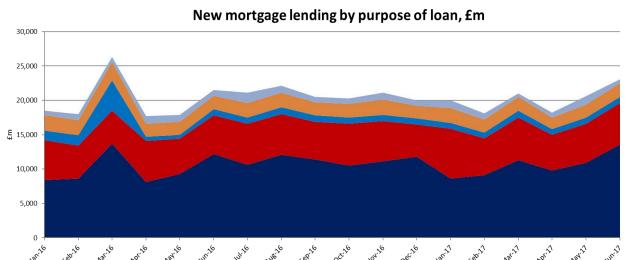
**2018**: £252bn, **+2%** 

#### **Property Prices**<sup>4</sup>

- House prices overall could well remain flat for the remainder of 2017
- National figure conceals diverging trends across parts of the UK

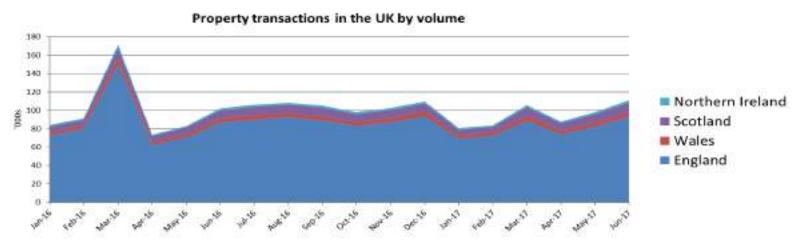
# **Industry Trends**





- Other, includes lifetime and further advances
- BTL loans for re-mortgage
- BTL loans for house purchase
- Home-owner loans for remortgage
- Home-owner loans for house purchase

Source: UK Finance Regulated Mortgage Survey, Bank of England, UK Finance BTL data<sup>1</sup>



<sup>1</sup> UK Finance BTL data has been used to further analyse UK Finance Regulated Mortgage Survey data

Source: HM Revenue and Customs

# Key Financial Highlights H1 2017



#### Revenue

£49.6m

#### **Gross Profit**

£12.0m

#### **Profit Before Tax**

£6.3m

#### **EPS**

10.6p

the period end, as a percentage of operating profit.

#### **Interim Dividend**

9.5p

#### Cash Conversion <sup>1</sup>

116%

<sup>1.</sup> Adjusted cash conversion is cash generated from operating activities adjusted for movements in non-trading items including loans to Appointed Representative firms ("ARs") and loans to associates totalling £0.3m in H1 2017 (H1 2016: £0.1m), increases in restricted cash balances of £0.2m in H1 2017 (H1 2016: £0.9m) and additional cash balances (H1 2017: £nil; H1 2016: £1.2m) held due to the timing of the weekly AR commission payment in relation to

## All Income Sources Continue To Grow Strongly



Income source	H1 2017	H1 2016	Increase
	£m	£m	
Mortgage procuration	20.5	19.0	8%
fees			
Protection and General	19.8	16.0	24%
Insurance Commission			
Client Fees	8.5	7.4	14%
Other Income	0.8	0.7	24%
Total	49.6	43.1	15%

#### Revenue increase of 15% generated from:

- +14% average Advisers
- Marginal increase in revenue per Adviser
- Gross lending up 9%
- Mortgage mix rebalances after BTL spike in lending in H1 2016; lower protection penetration for BTL mortgages

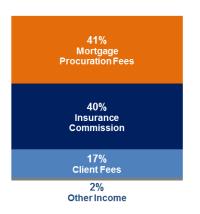
#### CAGR<sup>1</sup> of 20% for average Advisers driving:

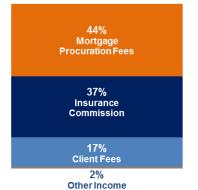
- 29% CAGR¹ in mortgage procuration fees
- 25% CAGR¹ in protection and general insurance commission

#### **Revenue Split:**

- Rebalanced to more typical levels in H1 2017, affected by BTL spike in lending in H1 2016
- Protection dependent on mortgage mix







H1 2016

## How We Performed – KPIs



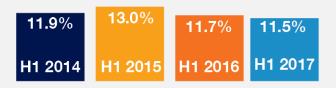




Average adviser numbers up 14% to **974** (*H1 2016: 851*) Further growth continues: 1,046 advisers at 22 September 2017

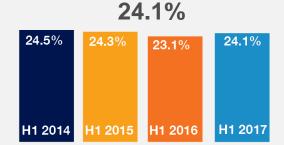
#### Overheads % of Revenue<sup>1</sup>

11.5%



Some costs (eg. Compliance) closely correlated to growth Remainder of costs typically rise at a slower rate than revenue

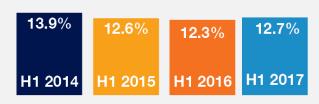
#### **Gross Profit Margin**



Existing ARs receive slightly better terms as their revenue grows New larger ARs typically join on lower than average margins

#### Profit Before Tax Margin<sup>2</sup>

12.7%



Going forward we would expect the scalable nature of our cost base to in part counter the expected erosion on gross margin as the business continues to grow

<sup>&</sup>lt;sup>1</sup> Underlying overheads in H1 2017, excludes additional FSCS costs of £0.2m.

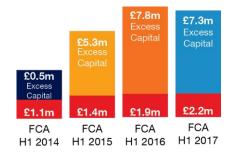
<sup>&</sup>lt;sup>2</sup> Based on adjusted profit before tax in 2014

## Strong Cash Conversion Supports Dividend Policy



#### **Dividend Policy**

Capital Adequacy<sup>1</sup> (£m) **£9.5m** 



Unrestricted Cash Balances (£m) **£10.9m** 



- MAB is highly cash generative and capital light
- Materially, operating profits = cash
- MAB requires c. 10% of PAT for increased regulatory capital<sup>1</sup> and other CapEx
- Since IPO, dividends<sup>2</sup> have been:
  - 2014 stub period = 2.0p = c. 100% stub period PAT
  - 2015 interim = 4.9p = c. 75% H1 15 PAT
  - 2015 final = 9.5p = c. 90% H2 15 PAT
  - 2016 interim = 7.8p = c. 90% H1 16 PAT
  - 2016 final = 10.5p = c. 90% H2 16 PAT
  - 2017 interim = 9.5p = c. 90% H1 17 PAT
- Special dividends on disposal of stake in CPF totalling £2.7m = 100% payout
- The 90% H1 17 interim dividend reflects our ongoing intentions to:
  - Distribute reserves not required to support growth in the business; and
  - Maintain a strong regulatory capital buffer

# **Key Strategic Initiatives**





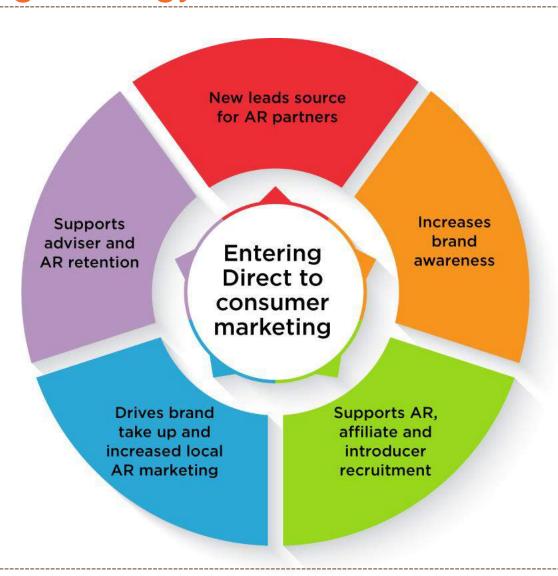
# **Key Strategic Initiatives**



#### Data Management **Brand Profile Fintech Developments** Use of Al to analyse Fully flexible end to end First direct to existing/new data and digitised customer consumer campaign apply profiling capabilities commences Q1 2018 iourney Apply decision tree Open API integration New website/ algorithms for new with lenders customer portal customer journeys manages all leads Increasing customer Drive more insight and Fully leveraging 'largest engagement options business intelligence local broker' yet offering all digital Optimise customer Increase/access new lead choice/experience and solutions sources and optimise adviser efficiency existing ones Increased local Keep relevant and widen promotion/investment engagement with existing by AR firms customers

# Marketing strategy





# **Key Strategic Initiatives**



#### **Protection Growth**

#### Regional Network Partners

#### **Australia**

- New role of Proposition Director, Protection
- Automated referral solution to protection specialists, Vita
- Protection specialists within AR firms
- Reviewing product range and apply solutions

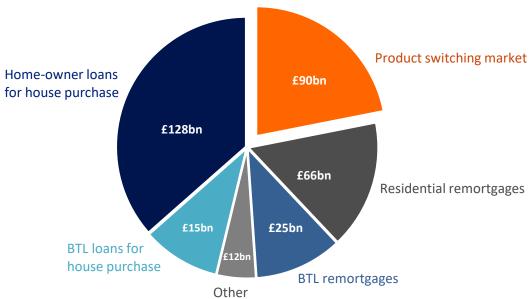
- Regional consolidation under MAB brand
- Broadening distribution options
- Pilot now extending into further regional partners

- Protection solution in place and tested by year end
- Extending lead generation through bespoke servicing solutions
- Planning implementation of regional network partner structure in 2018

## Outlook



- Flat transactional environment in housing and mortgages expected over remainder of 2017 and 2018
- Intermediary market share broadly stable
- Technology advances and brand awareness are main strategic drivers for MAB
- Adviser number growth to continue as planned
- Combined remortgage and product switch markets<sup>1</sup> likely to see continued growth



<sup>&</sup>lt;sup>1</sup> Pie chart based on UK Finance figures for 2016 and MAB estimate for product switching market 2016

# Appendix



OVER
70
AWARDS
WON IN THE LAST
5 YEARS

# There is only one MAB...



	Mortgage Advice Bureau	Typical AR network	Typical DA Broker
National consumer brand	✓	*	×
Advisers not directly employed	✓	<b>√</b>	*
No commercial risk of advice	✓	✓	*
Limited clawback liability	$\checkmark$	✓	×
Clawback fund	✓	*	*
Advisers supervised directly	✓	*	✓
Long term contracts	✓	*	×

## Investments



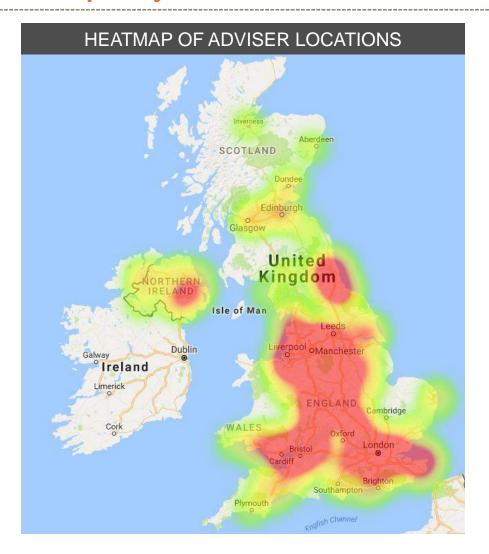


<sup>&</sup>lt;sup>1</sup> The Group has a 49% shareholding in CO2 Commercial Limited, whose 100% subsidiary is Pinnacle Surveyors (England & Wales) Limited

<sup>&</sup>lt;sup>2</sup> The Group has an effective holding of 23% in Sort Limited and Sort Technology Limited via it's 33.25% shareholding in Sort Group Limited

## **Company Overview**

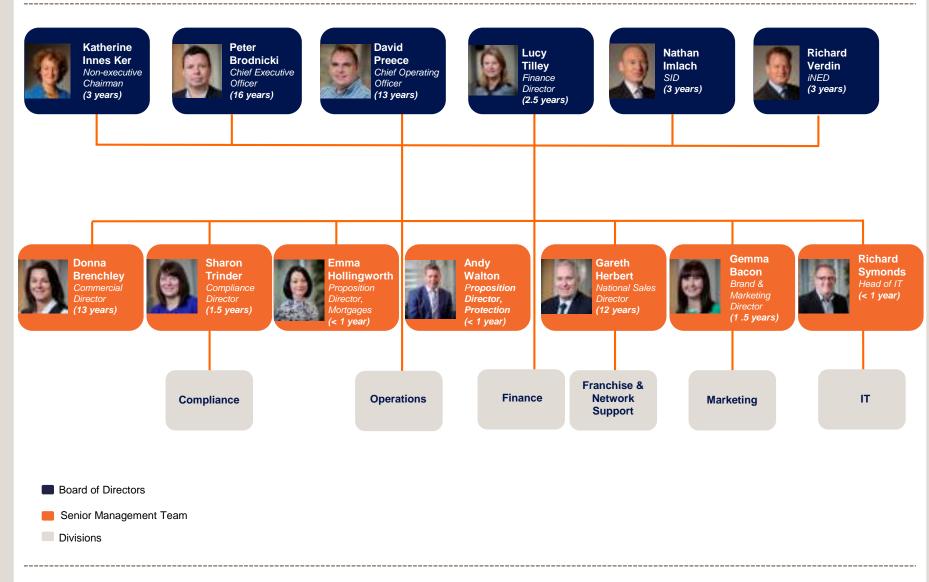




- Mortgage Advice Bureau ("MAB") is a leading UK mortgage intermediary network
- Directly authorised by FCA, MAB operates an Appointed Representative (AR) network which specialises in providing independent mortgage advice to customers as well as advice on protection and general insurance
- Over 1,000 Advisers, almost all employed or engaged by ARs
- All compliance supervision undertaken by MAB employees
- Broad geographical spread across the UK, with just 6% of the Group's revenue derived from the London market
- Developed leading in-house proprietary trading platform called MIDAS Pro
- Won over 70 awards in last 5 years

# **Board and Senior Management**





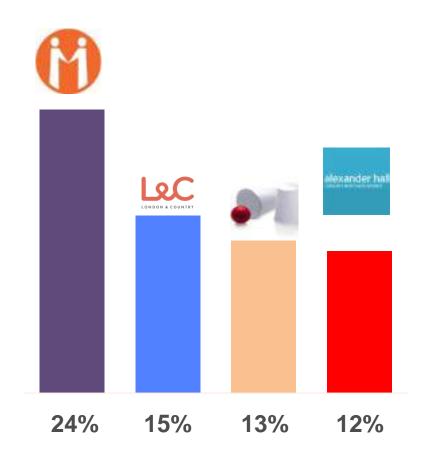
# There is only one MAB



#### **Competitive Positioning**

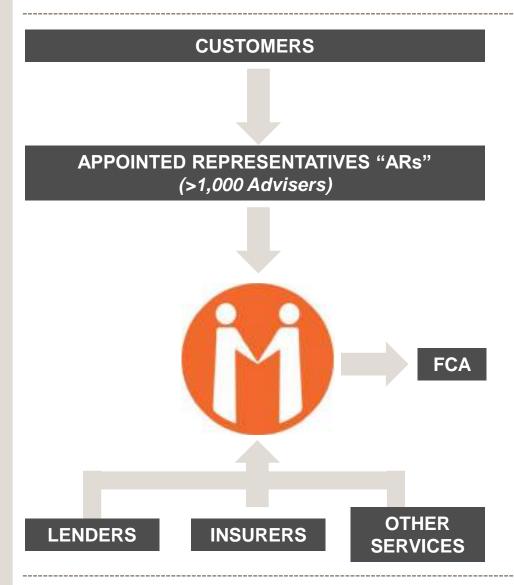


#### **Top Broker for Brand Awareness**<sup>1</sup>



## **Our Business Model**

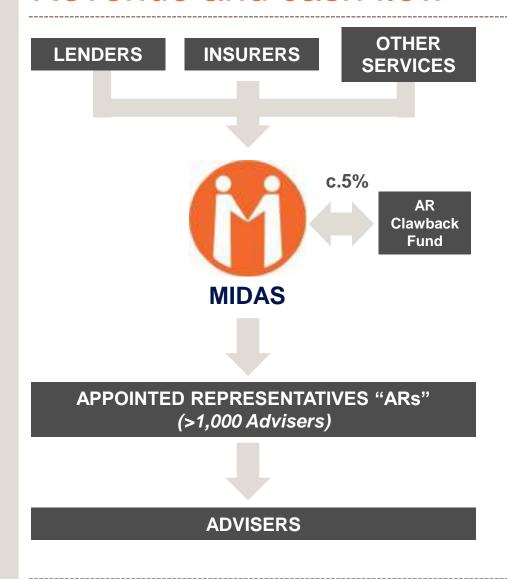




- One of UK's leading independent networks for mortgage intermediaries, with over 130 ARs and over 1,000 Advisers nationwide
- Operates two models: (i) MAB-branded mortgage franchise and (ii) non-branded mortgage network
- Strong reputation for business quality, innovation and support
- Very low attrition rates of ARs
- c.90% of ARs have contracts for duration of 5 years or more from commencement

## Revenue and cash flow

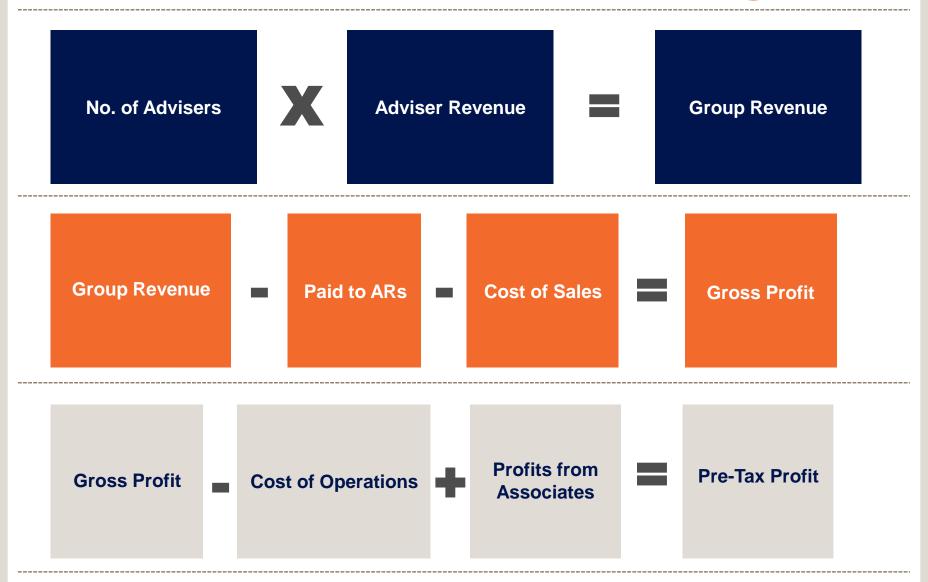




- Highly cash generative
- All income is paid directly to MAB, from which it deducts its share of income
- Before paying the AR, MAB also retains typically 5% of the total amount due to the AR to protect the AR and MAB against potential future clawbacks of protection commission
- This retention is held in MAB's name and is segregated through the use of a separate bank account for each AR
- MAB pays the AR weekly
- AR pays its Advisers
- Materially MAB's profits = cash

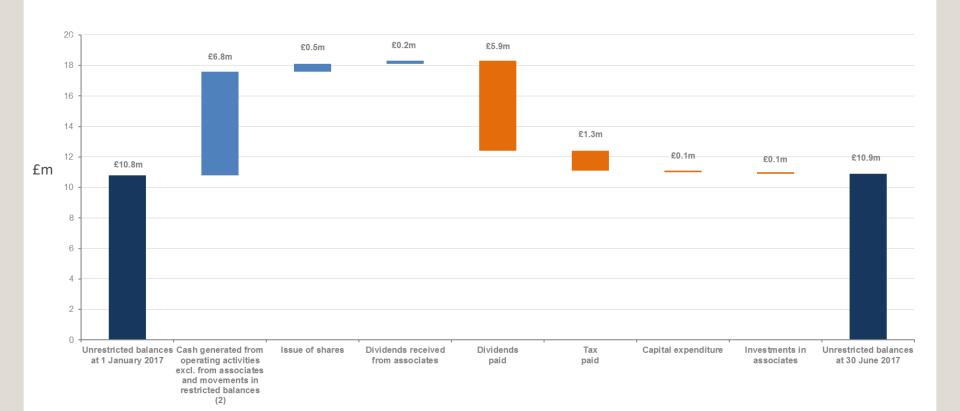
## **Core Financial Model**





## Cash Balance Waterfall: Unrestricted Balances (1)





<sup>(1)</sup> Unrestricted cash balances are for operational purposes; they exclude restricted balances (AR retained commission in case of clawback)

## Income statement



	,		
	Six months ended 30 June 2017 £'000	Six months ended 30 June 2016 £'000	
Revenue	49,593	43,074	
Cost of sales	(37,623)	(33,138)	
Gross Profit	11,970	9,936	
Administrative expenses	(5,936)	(5,057)	
Share of profit from associate	230	375	
Profit from operations	6,264	5,254	
Finance income	11	37	
Profit before tax	6,275	5,291	
Tax expense		(942)	
Profit for the period attributable to equity holders of parent company	5,360	4,349	
Other comprehensive income, net of tax	-	2,152	
Total comprehensive income, net of tax	5,360	6,501	
Basic EPS	10.6p	8.6p	
Diluted EPS	10.4p	8.5p	

# Income Statement - additional information Mortgage Advice Bureau

Revenue Breakdown	Six months ended 30 June 2017 £'000	Six months ended 30 June 2016 £'000	
Mortgage related products	28,972	26,393	
Insurance and other protection products	19,818	16,033	
Other income	803	648	
Total Revenue	49,593	43,074	
Other comprehensive income	Six months ended 30 June 2017 £'000	Six months ended 30 June 2016 £'000	
Net gain on asset held for sale	-	2,152	
Other Comprehensive income, net of tax	-	2,152	
Cash and Cash Equivalents	As at 30 June 2017 £'000	As at 31 December 2016 £'000	
Unrestricted cash and bank balances	10,869	10,811	
Bank balances held in relation to retained commissions	8,126	7,900	
Cash and cash equivalents	18,995	18,711	

# Income Statement - EPS



Basic Earnings per Share	Six months ended June 2017 £'000	Six months ended June 2016 £'000
Profit for the year attributable to equity holders of the parent company	5,360	4,349
Weighted average number of shares in issue	50,605,575	50,461,600
Basic earnings per share (in pence per share)	10.6p	8.6p
Diluted Earnings per Share	Six months ended June 2017 £'000	Six months ended June 2016 £'000
Diluted Earnings per Share  Profit for the year attributable to equity holders of the parent company		
Profit for the year attributable to equity holders	£'000	£'000
Profit for the year attributable to equity holders of the parent company	<b>£'000</b> 5,360	<b>£'000</b> 4,349

# **Balance Sheet**



	30 June 2017 £'000	31 December 2016 £'000	
Assets_			
Non-current assets			
Property, plant and equipment	2,686	2,720	
Goodwill	4,114	4,114	
Other intangible assets	79	9	
Investments	1,027	1,008	
Deferred tax asset	480	72	
Total non-current assets	8,386	7,923	
Current assets			
Trade and other receivables	3,543	3,256	
Cash and cash equivalents	18,995	18,711	
Total current assets	22,538	21,967	
Total assets	30,924	29,890	
Equity and liabilities			
Equity attributable to owners of the parent		•	
Share capital	51	51	
Share premium	3,574	3,042	
Capital redemption reserve	20	20	
Share option reserve	834	380	
Retained earnings	11,214	11,680	
Asset held for sale reserve		15,173	
Total equity	15,693	51	
<u>Liabilities</u>			
Non-current liabilities		:	
Contingent consideration		50	
Provisions	1,264	1,219	
Deferred tax liability	48	40	
Total non-current liabilities	1,312	1,309	
Current liabilities			
Trade and other payables	13,287	12,405	
Corporation tax liability	632	1,003	
Total current liabilities	13,919	13,408	
Total liabilities	15,231	14,717	
Total equity and liabilities	30,924	29,890	

## **Cash Flow Statement**



	Six months ended 30 June 2017 £'000	Six months ended 30 June 2016 £'000
Cash flows from operating activities		
Profit for the year before tax	6,275	5,291
Adjustments for:		
Depreciation of property, plant and equipment	95	87
Amortisation of intangibles	9	9
Share based payments	184	81
Share of profit of associates	(230)	(375)
Dividends received from associates	211	315
Finance income	(11)	(37)
	6,533	5,371
Changes in working capital		
ncrease in trade and other receivables	(287)	(240)
ncrease in trade and other payables	882	3,040
ncrease in provisions	45	98
Cash generated from operating activities	7,173	8,269
ncome taxes paid	(1,354)	(915)
Net cash inflow from operating activities	5,819	7,354
Cash flows from investing activities		
Purchase of property, plant and equipment	(61)	(50)
Purchase of intangibles	(79)	
Acquisitions of associates , including deferred consideration	(50)	(200)
Net cash outflow from investing activities	(190)	(250)
Cash flows from financing activities		
nterest received	11	37
ssue of shares	532	
Dividends paid	(5,888)	(4,794)
Net cash outflow from financing activities	(5,345)	(4,757)
ncrease in cash and cash equivalents	284	2,347
Cash and cash equivalents at the beginning of the period	18,711	13,956
Cash and cash equivalents at the end of the period	18,995	16,303